



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

February 6, 2019

Finance and Administration Committee  
Sewerage and Water Board of New Orleans  
New Orleans, Louisiana

### Re: Financial Results through December 2018

Attached are Preliminary *Statement of Revenues, Expenses, and Changes in Net Position* with budget and prior year comparisons for the water, sewer, drainage and total systems through December 2018. The Variance Indicators for Financial Results through December 2018 is also attached. Also, attached is the Preliminary Unrestricted Cash in days through December 2018. All revenues and expenses for the month of December 2018 have not been recorded, and the December 2018 financials are not closed. Therefore, the Final financial statements will be available in May 2019.

### Operating Revenues:

**Water System Fund** (pages 7 and 8, line 5) December 2018 MTD operating revenues of \$9,101,392 is \$41,158 (or 0.5%) more than budgeted and \$1,376,160 (or 17.8%) more than December 2017 MTD. December 2018 YTD operating revenues of \$88,860,042 is \$19,862,761 (or 18.3%) less than budgeted and \$2,102,365 (or 2.3%) less than December 2017 YTD.

**Sewer System Fund** (pages 13 and 14, line 5) December 2018 MTD operating revenues of \$11,138,069 is \$283,128 (or 2.6%) more than budgeted and \$1,727,501 (or 18.4%) more than December 2017 MTD. December 2018 YTD operating revenues of \$113,117,979 is \$17,141,311 (or 13.2%) less than budgeted and \$3,250,433 (or 3.0%) more than December 2017 YTD.

**Drainage System Fund** (pages 19 and 20, line 5) December 2018 MTD operating revenues of \$57,243 (or 100%) more than budgeted and is \$53,146 (or 1297.2%) more than December 2017 MTD. December 2018 YTD operating revenues of \$165,470 (or 100%) more than budgeted and is \$1,050,439 (or 86.4%) less than December 2017 YTD.

**Total System Funds** (pages 1 and 2, line 5) December 2018 MTD operating revenues of \$20,296,704 is \$381,530 (or 1.9%) more than budgeted and \$3,156,807 (or 18.4%) more than December 2017 MTD. December 2018 YTD operating revenues of \$202,143,491 is \$36,838,602 (or 15.4%) less than budgeted and \$97,629 (or 0.0%) more than December 2017 YTD.

### Operating Expenses:

**Water System Fund** (pages 7 and 8, line 18) December 2018 MTD operating expenses of \$4,217,406 is \$4,874,909 (or 53.6%) less than budgeted and \$8,495,936 (or 66.8%) less than December 2017 MTD. December 2018 YTD operating expenses of \$90,584,991 is \$18,522,787 (or 17.0%) less than budgeted and \$367,221 (or 0.4%) less than December 2017 YTD.

**Sewer System Fund** (pages 13 and 14, line 18) December 2018 MTD operating expenses of \$5,744,959 is \$4,433,243 (or 43.6%) less than budgeted and \$5,296,200 (or 48.0%) less than December 2017 MTD. December 2018 YTD operating expenses of \$97,114,594 is \$25,023,829 (or 20.5%) less than budgeted and \$11,475,174 (or 13.4%) more than December 2017 YTD.

**Drainage System Fund** (pages 19 and 20, line 18) December 2018 MTD operating expenses of \$2,671,031 is \$3,728,217 (or 58.3%) less than budgeted and \$7,692,381 (or 74.2%) less than December 2017 MTD. December 2018 YTD operating expenses of \$72,712,216 is \$4,078,754 (or 5.3%) less than budgeted and \$1,434,691 (or 1.9%) less than December 2017 YTD.

**Total System Funds** (pages 1 and 2, line 18) December 2018 MTD operating expenses of \$12,633,396 is \$13,036,368 (or 50.8%) less than budgeted and \$21,484,517 (or 63.0%) less than December 2017 MTD. December 2018 YTD operating expenses of \$260,411,802 is \$47,625,369 (or 15.5%) less than budgeted and \$9,673,274 (or 3.9%) more than December 2017 YTD.



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

### Net Non-Operating Revenues:

**Water System Fund** (pages 7 and 8, line 28) December 2018 MTD non-operating revenues of \$179,387 is \$90,040 (or 33.4%) less than budgeted and \$1,121,484 (or 86.2%) less than December 2017 MTD. December 2018 YTD net non-operating revenues of \$747,162 is \$2,485,956 (or 76.9%) less than budgeted and \$1,437,847 (or 65.8%) less than December 2017 YTD.

**Sewer System Fund** (pages 13 and 14, line 28) December 2018 MTD non-operating revenues of \$41,359 is \$211,521 (or 83.6%) less than budgeted and \$1,388,239 (or 97.1%) less than December 2017 MTD. December 2018 YTD net non-operating revenues of \$375,238 is \$2,659,325 (or 87.6%) less than budgeted and \$1,671,334 (or 81.7%) less than December 2017 YTD.

**Drainage System Fund** (pages 19 and 20, line 28) December 2018 MTD non-operating revenues of \$205 is \$101,020 (or 99.8%) less than budgeted and \$1,020,643 (or 100.0%) less than December 2017 MTD. December 2018 YTD net non-operating revenues of \$54,618,875 is \$562,162 (or 1.0%) less than budgeted and \$2,182,507 (or 3.8%) less than December 2017 YTD.

**Total System Funds** (pages 1 and 2, line 28) December 2018 MTD non-operating revenues of \$220,951 is \$402,581 (or 64.6%) less than budgeted and \$3,530,366 (or 94.1%) less than December 2017 MTD. December 2018 YTD net non-operating revenues of \$55,741,275 is \$5,707,443 (or 9.3%) less than budgeted and \$5,291,688 (or 8.7%) more than December 2017 YTD.

### Income Before Contributions in Aid of Construction:

**Water System Fund** (pages 7 and 8, line 29) December 2018 MTD income before contributions of \$5,063,373 is \$4,826,028 (or 2033.3%) more than budgeted and \$8,750,612 (or 237.3%) more than December 2017 MTD. December 2018 YTD income before capital contributions of -\$977,787 is \$3,825,930 (or 134.3%) less than budgeted and \$3,172,991 (or 144.5%) less than December 2017 YTD.

**Sewer System Fund** (pages 13 and 14, line 29) December 2018 MTD income before contributions of \$5,434,469 is \$4,504,849 (or 484.6%) more than budgeted and \$5,635,462 (or 2803.8%) more than December 2017 MTD. December 2018 YTD income before capital contributions of \$16,378,623 is \$5,223,193 (or 46.8%) more than budgeted and \$9,896,075 (or 37.7%) less than December 2017 YTD.

**Drainage System Fund** (pages 19 and 20, line 29) December 2018 MTD income before contributions of -\$2,613,583 is \$3,684,439 (or 58.5%) more than budgeted and \$6,724,884 (or 72.0%) more than December 2017 MTD. December 2018 YTD income before capital contributions of -\$17,927,871 is \$3,682,062 (or 17.0%) more than budgeted and \$1,798,256 (or 11.1%) less than December 2017 YTD.

**Total System Funds** (pages 1 and 2, line 29) December 2018 MTD income before contributions of \$7,884,259 is \$13,015,317 (or 253.7%) more than budgeted and \$21,110,957 (or 159.6%) more than December 2017 MTD. December 2018 YTD income before capital contributions of -\$2,527,036 is \$5,079,324 (or 66.8%) more than budgeted and \$14,867,323 (or 120.5%) less than December 2017 YTD.



## SEWERAGE AND WATER BOARD OF NEW ORLEANS

The balances of funds from the Series 2014 bond proceeds available for capital construction as of December 31, 2018 are:

	Water	Sewer	Total
<b>Original Balance</b>	\$ 144,253.66	-	\$ 144,253.66
<b>Less Disbursements</b>	-	-	-
<b>Plus Reimbursements</b>	-	-	-
<b>Plus Income</b>	122.52	-	122.52
<b>Ending Balance</b>	\$ 144,376.18	-	\$ 144,376.18

The balances of funds from the Series 2015 bond proceeds available for capital construction as of December 31, 2018 are:

	Water	Sewer	Total
<b>Original Balance</b>	\$ 7,376,835.98	\$ 5,926.66	\$ 7,382,762.64
<b>Less Disbursements</b>	(3,000,000.00)	-	(3,000,000.00)
<b>Plus Reimbursements</b>	-	-	-
<b>Plus Income</b>	4,950.19	4.03	4,954.22
<b>Ending Balance</b>	\$ 4,381,786.17	\$ 5,930.69	\$ 4,387,716.86

<b>Total</b>	<b>\$4,526,162.35</b>	<b>\$5,930.69</b>	<b>\$4,532,093.04</b>
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The days-of-cash at December 31, 2018 were 179 days for the water system, 178 days for the sewer system, 19 days for the drainage system and 138 days for the total systems. We have met the bond covenant requirements for both the water and sewer systems of 90 days each. Combined the total system results were below the minimum policy target of 180 days. Individually, water, sewer, and drainage system did not meet its policy target of 180 days.

Debt service coverage is not included in the preliminary December 2018 financials as we are still calculating accrued revenues and expenses.

The final financial conditions of the Board will be incorporated into the 2018 Comprehensive Annual Financial Report and made available no later than June 30, 2019 as required.

Rosita Thomas  
Finance Administrator

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**ALL SYSTEM FUNDS**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
Preliminary December 2018

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	8,915,278	7,582,592	1,332,686	17.6%	86,774,221	88,986,228	(2,212,007)	-2.5%
2 Sewerage service charges and del fees	11,063,540	9,373,428	1,690,112	18.0%	112,173,969	109,062,423	3,111,546	2.9%
3 Plumbing inspection and license fees	75,240	60,370	14,870	24.6%	645,930	588,430	57,500	9.8%
4 Other revenues	242,646	123,507	119,139	96.5%	2,549,371	3,408,781	(859,410)	-25.2%
5 Total operating revenues	20,296,704	17,139,897	3,156,807	18.4%	202,143,491	202,045,862	97,629	0.0%
<b>Operating Expenses:</b>								
6 Power and pumping	(149,724)	7,117,333	(7,267,057)	-102.1%	30,698,960	32,408,272	(1,709,312)	-5.3%
7 Treatment	1,097,057	2,877,869	(1,780,812)	-61.9%	19,640,613	23,835,427	(4,194,814)	-17.6%
8 Transmission and distribution	2,746,272	7,221,523	(4,475,251)	-62.0%	39,808,416	34,113,275	5,695,141	16.7%
9 Customer accounts	46,244	433,009	(386,765)	-89.3%	4,828,863	4,460,154	368,709	8.3%
10 Customer service	50,020	354,965	(304,945)	-85.9%	4,084,422	4,217,543	(133,121)	-3.2%
11 Administration and general	1,145,574	4,229,882	(3,084,308)	-72.9%	24,332,802	27,041,381	(2,708,579)	-10.0%
12 Payroll related	2,406,625	2,297,489	109,136	4.8%	45,596,174	40,306,770	5,289,404	13.1%
13 Maintenance of general plant	(214,592)	4,589,483	(4,804,075)	-104.7%	25,815,016	26,800,861	(985,845)	-3.7%
14 Depreciation	4,954,114	4,330,676	623,438	14.4%	59,449,363	51,924,405	7,524,958	14.5%
15 Amortization	-	-	-	0.0%	-	-	-	0.0%
16 Provision for doubtful accounts	276,461	184,570	91,891	49.8%	3,317,529	2,214,840	1,102,689	49.8%
17 Provision for claims	275,346	481,114	(205,768)	-42.8%	2,839,644	3,415,600	(575,956)	-16.9%
18 Total operating expenses	12,633,396	34,117,913	(21,484,517)	-63.0%	260,411,802	250,738,528	9,673,274	3.9%
19 Operating income (loss)	7,663,308	(16,978,016)	24,641,324	-145.1%	(58,268,310)	(48,692,666)	(9,575,644)	19.7%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	416	(416)	-100.0%	183	2,735	(2,552)	-93.3%
21 Three-mill tax	-	403,896	(403,896)	-100.0%	15,082,581	15,783,415	(700,834)	-4.4%
22 Six-mill tax	-	229,384	(229,384)	-100.0%	15,795,983	16,336,709	(540,726)	-3.3%
23 Nine-mill tax	-	343,705	(343,705)	-100.0%	23,677,450	24,487,795	(810,345)	-3.3%
24 Interest income	100,999	2,926,665	(2,825,666)	-96.5%	767,750	4,277,117	(3,509,367)	-82.0%
25 Other Income	-	297,258	(297,258)	-100.0%	297,259	593,424	(296,165)	-49.9%
26 Interest expense	-	(449,964)	449,964	-100.0%	-	(449,964)	449,964	-100.0%
27 Operating and maintenance grants	119,952	(43)	119,995	-279058.1%	120,069	1,732	118,337	6832.4%
28 Total non-operating revenues	220,951	3,751,317	(3,530,366)	-94.1%	55,741,275	61,032,963	(5,291,688)	-8.7%
29 Income before capital contributions	7,884,259	(13,226,699)	21,110,957	-159.6%	(2,527,036)	12,340,287	(14,867,323)	-120.5%
30 Capital contributions	7,539,580	9,964,745	(2,425,165)	-24.3%	57,145,295	46,726,411	10,418,884	22.3%
31 Change in net position	15,423,839	(3,261,954)	18,685,792	-572.8%	54,618,259	59,066,698	(4,448,439)	-7.5%
32 Net position, beginning of year					2,263,264,196	2,228,421,948	34,842,248	1.6%
33 Net position, end of year					2,317,882,452	2,287,488,646	30,393,806	1.3%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**ALL SYSTEM FUNDS**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**  
Preliminary December 2018

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	8,915,278	8,770,727	144,551	1.6%	86,774,221	105,248,728	(18,474,507)	-17.6%
2 Sewerage service charges and del fees	11,063,540	10,777,991	285,549	2.6%	112,173,969	129,335,888	(17,161,919)	-13.3%
3 Plumbing inspection and license fees	75,240	53,756	21,484	40.0%	645,930	645,075	855	0.1%
4 Other revenues	242,646	312,700	(70,054)	-22.4%	2,549,371	3,752,402	(1,203,031)	-32.1%
5 Total operating revenues	20,296,704	19,915,174	381,530	1.9%	202,143,491	238,982,093	(36,838,602)	-15.4%
<b>Operating Expenses:</b>								
6 Power and pumping	(149,724)	2,195,269	(2,344,993)	-106.8%	30,698,960	26,343,230	4,355,730	16.5%
7 Treatment	1,097,057	1,951,095	(854,038)	-43.8%	19,640,613	23,413,137	(3,772,524)	-16.1%
8 Transmission and distribution	2,746,272	3,080,266	(333,994)	-10.8%	39,808,416	36,963,190	2,845,226	7.7%
9 Customer accounts	46,244	468,389	(422,145)	-90.1%	4,828,863	5,620,667	(791,804)	-14.1%
10 Customer service	50,020	445,895	(395,875)	-88.8%	4,084,422	5,350,736	(1,266,314)	-23.7%
11 Administration and general	1,145,574	5,119,407	(3,973,833)	-77.6%	24,332,802	61,432,887	(37,100,085)	-60.4%
12 Payroll related	2,406,625	3,567,007	(1,160,382)	-32.5%	45,596,174	42,804,080	2,792,094	6.5%
13 Maintenance of general plant	(214,592)	3,116,852	(3,331,444)	-106.9%	25,815,016	37,402,226	(11,587,210)	-31.0%
14 Depreciation	4,954,114	4,988,917	(34,803)	-0.7%	59,449,363	59,867,000	(417,637)	-0.7%
15 Amortization	-	-	-	0.0%	-	-	-	0.0%
16 Provision for doubtful accounts	276,461	390,974	(114,514)	-29.3%	3,317,529	4,691,693	(1,374,164)	-29.3%
17 Provision for claims	275,346	345,694	(70,348)	-20.3%	2,839,644	4,148,325	(1,308,681)	-31.5%
18 Total operating expenses	12,633,396	25,669,764	(13,036,368)	-50.8%	260,411,802	308,037,171	(47,625,369)	-15.5%
19 Operating income (loss)	7,663,308	(5,754,590)	13,417,898	-233.2%	(58,268,310)	(69,055,078)	10,786,768	-15.6%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	183	-	183	0.0%
21 Three-mill tax	-	-	-	0.0%	15,082,581	14,829,936	252,645	1.7%
22 Six-mill tax	-	-	-	0.0%	15,795,983	15,661,211	134,772	0.9%
23 Nine-mill tax	-	-	-	0.0%	23,677,450	23,475,190	202,260	0.9%
24 Interest income	100,999	133,053	(32,054)	-24.1%	767,750	1,596,633	(828,884)	-51.9%
25 Other income	-	226,954	(226,954)	-100.0%	297,259	2,723,448	(2,426,189)	-89.1%
26 Interest expense	-	(10,858)	10,858	-100.0%	-	(130,300)	130,300	-100.0%
27 Operating and maintenance grants	119,952	274,383	(154,431)	-56.3%	120,069	3,292,600	(3,172,531)	-96.4%
28 Total non-operating revenues	220,951	623,532	(402,581)	-64.6%	55,741,275	61,448,718	(5,707,443)	-9.3%
29 Income before capital contributions	7,884,259	(5,131,058)	13,015,317	-253.7%	(2,527,036)	(7,606,360)	5,079,324	-66.8%
30 Capital contributions	7,539,580	-	7,539,580	0.0%	57,145,295	-	57,145,295	0.0%
31 Change in net position	15,423,839	(5,131,058)	20,554,897	-400.6%	54,618,259	(7,606,360)	62,224,619	-818.1%
32 Net position, beginning of year					2,263,264,196	2,228,421,948	34,842,248	1.6%
33 Net position, end of year					2,317,882,455	2,220,815,588	97,066,867	4.4%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**WATER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
Preliminary December 2018

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	Prior Year	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	8,915,278	7,582,592	1,332,686	17.6%	86,774,221	88,986,228	(2,212,007)	-2.5%
2 Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%
3 Plumbing inspection and license fees	38,041	28,950	9,091	31.4%	355,516	297,215	58,301	19.6%
4 Other revenues <sup>1</sup>	148,073	113,690	34,383	30.2%	1,730,305	1,678,964	51,341	3.1%
5 <b>Total operating revenues</b>	9,101,392	7,725,232	1,376,160	17.8%	88,860,042	90,962,407	(2,102,365)	-2.3%
<b>Operating Expenses:</b>								
6 Power and pumping	7,062	757,082	(750,020)	-99.1%	2,321,075	3,379,254	(1,058,179)	-31.3%
7 Treatment	179,492	726,069	(546,577)	-75.3%	8,446,182	7,292,439	1,153,743	15.8%
8 Transmission and distribution	1,363,573	4,412,953	(3,049,380)	-69.1%	20,652,693	19,856,010	796,683	4.0%
9 Customer accounts	23,122	216,173	(193,051)	-89.3%	2,401,597	2,226,490	175,107	7.9%
10 Customer service	25,010	174,519	(149,509)	-85.7%	2,016,368	2,049,950	(33,582)	-1.6%
11 Administration and general	418,644	1,564,771	(1,146,127)	-73.2%	8,489,823	9,896,196	(1,406,373)	-14.2%
12 Payroll related	962,038	411,570	550,468	133.7%	17,090,855	16,598,949	491,906	3.0%
13 Maintenance of general plant	(44,217)	3,290,804	(3,335,021)	-101.3%	13,965,805	16,875,600	(2,909,795)	-17.2%
14 Depreciation	1,018,044	845,498	172,546	20.4%	12,216,523	10,057,598	2,158,925	21.5%
15 Amortization	-	-	-	0.0%	-	-	-	0.0%
16 Provision for doubtful accounts	154,529	95,834	58,695	61.2%	1,854,353	1,150,008	704,345	61.2%
17 Provision for claims	110,109	218,069	(107,960)	-49.5%	1,129,718	1,569,718	(440,000)	-28.0%
18 <b>Total operating expenses</b>	4,217,406	12,713,342	(8,495,936)	-66.8%	90,584,991	90,952,212	(367,221)	-0.4%
19 <b>Operating income (loss)</b>	4,883,986	(4,988,110)	9,872,096	-197.9%	(1,724,949)	10,195	(1,735,144)	-17019.6%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	59,435	1,172,847	(1,113,412)	-94.9%	494,813	1,923,465	(1,428,652)	-74.3%
25 Other income	-	132,280	(132,280)	-100.0%	132,280	264,074	(131,794)	-49.9%
26 Interest expense	-	(4,362)	4,362	-100.0%	-	(4,362)	4,362	-100.0%
27 Operating and maintenance grants	119,952	106	119,846	113062.3%	120,069	1,832	118,237	6454.0%
28 <b>Total non-operating revenues</b>	179,387	1,300,871	(1,121,484)	-86.2%	747,162	2,185,009	(1,437,847)	-65.8%
29 <b>Income before capital contributions</b>	5,063,373	(3,687,239)	8,750,612	-237.3%	(977,787)	2,195,204	(3,172,991)	-144.5%
30 <b>Capital contributions</b>	2,695,212	6,297,622	(3,602,410)	-57.2%	25,659,752	29,469,678	(3,809,926)	-12.9%
31 <b>Change in net position</b>	7,758,585	2,610,383	5,148,202	197.2%	24,681,965	31,664,882	(6,982,917)	-22.1%
32 <b>Net position, beginning of year</b>					350,193,318	337,110,237	13,083,081	3.9%
33 <b>Net position, end of year</b>					374,875,283	368,775,119	6,100,164	1.7%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**WATER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**  
Preliminary December 2018

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	8,915,278	8,770,727	144,551	1.6%	86,774,221	105,248,728	(18,474,507)	-17.6%
2 Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%
3 Plumbing inspection and license fees	38,041	26,583	11,458	43.1%	355,516	318,994	36,522	11.4%
4 Other revenues	148,073	262,923	(114,850)	-43.7%	1,730,305	3,155,081	(1,424,776)	-45.2%
5 <b>Total operating revenues</b>	9,101,392	9,060,234	41,158	0.5%	88,860,042	108,722,803	(19,862,761)	-18.3%
<b>Operating Expenses:</b>								
6 Power and pumping	7,062	234,509	(227,447)	-97.0%	2,321,075	2,814,109	(493,034)	-17.5%
7 Treatment	179,492	777,455	(597,963)	-76.9%	8,446,182	9,329,463	(883,281)	-9.5%
8 Transmission and distribution	1,363,573	1,416,798	(53,225)	-3.8%	20,652,693	17,001,576	3,651,117	21.5%
9 Customer accounts	23,122	232,947	(209,825)	-90.1%	2,401,597	2,795,368	(393,771)	-14.1%
10 Customer service	25,010	220,182	(195,172)	-88.6%	2,016,368	2,642,183	(625,815)	-23.7%
11 Administration and general	418,644	1,767,199	(1,348,555)	-76.3%	8,489,823	21,206,386	(12,716,563)	-60.0%
12 Payroll related	962,038	1,361,583	(399,545)	-29.3%	17,090,855	16,338,996	751,859	4.6%
13 Maintenance of general plant	(44,217)	1,446,991	(1,491,208)	-103.1%	13,965,805	17,363,892	(3,398,087)	-19.6%
14 Depreciation	1,018,044	1,329,750	(311,706)	-23.4%	12,216,523	15,957,000	(3,740,477)	-23.4%
15 Amortization	-	-	-	0.0%	-	-	-	0.0%
16 Provision for doubtful accounts	154,529	175,415	(20,885)	-11.9%	1,854,353	2,104,975	(250,623)	-11.9%
17 Provision for claims	110,109	129,486	(19,377)	-15.0%	1,129,718	1,553,830	(424,112)	-27.3%
18 <b>Total operating expenses</b>	4,217,406	9,092,315	(4,874,909)	-53.6%	90,584,991	109,107,778	(18,522,787)	-17.0%
19 <b>Operating income (loss)</b>	4,883,986	(32,081)	4,916,067	-15323.8%	(1,724,949)	(384,975)	(1,339,974)	348.1%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	59,435	63,684	(4,249)	-6.7%	494,813	764,213	(269,400)	-35.3%
25 Other Income	-	68,550	(68,550)	-100.0%	132,280	822,605	(690,325)	-83.9%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	119,952	137,192	(17,240)	-12.6%	120,069	1,646,300	(1,526,231)	-92.7%
28 <b>Total non-operating revenues</b>	179,387	269,427	(90,040)	-33.4%	747,162	3,233,118	(2,485,956)	-76.9%
29 <b>Income before capital contributions</b>	5,063,373	237,345	4,826,028	2033.3%	(977,787)	2,848,143	(3,825,930)	-134.3%
30 Capital contributions	2,695,212	-	2,695,212	0.0%	25,659,752	-	25,659,752	0.0%
31 <b>Change in net position</b>	7,758,585	237,345	7,521,240	3168.9%	24,681,965	2,848,143	21,833,822	766.6%
32 <b>Net position, beginning of year</b>					350,193,318	337,110,237	13,083,081	3.9%
33 <b>Net position, end of year</b>					374,875,283	339,958,380	34,916,903	10.3%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**SEWER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
**Preliminary December 2018**

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Prior Year	MTD Variance	%	YTD Actual	YTD Prior Year	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%
2 Sewerage service charges and del fees	11,063,540	9,373,428	1,690,112	18.0%	112,173,969	109,062,423	3,111,546	2.9%
3 Plumbing inspection and license fees	37,199	31,420	5,779	18.4%	290,414	291,215	(801)	-0.3%
4 Other revenues	37,330	5,720	31,610	552.6%	653,596	513,908	139,688	27.2%
5 Total operating revenues	11,138,069	9,410,568	1,727,501	18.4%	113,117,979	109,867,546	3,250,433	3.0%
<b>Operating Expenses:</b>								
6 Power and pumping	1,013	902,218	(901,205)	-99.9%	5,076,995	3,618,952	1,458,043	40.3%
7 Treatment	917,565	2,132,293	(1,214,728)	-57.0%	11,194,431	16,427,856	(5,233,425)	-31.9%
8 Transmission and distribution	1,254,243	2,736,755	(1,482,512)	-54.2%	15,322,010	13,492,302	1,829,708	13.6%
9 Customer accounts	23,122	216,173	(193,051)	-89.3%	2,401,593	2,226,486	175,107	7.9%
10 Customer service	25,010	176,444	(151,434)	-85.8%	2,016,363	2,068,365	(52,002)	-2.5%
11 Administration and general	486,307	1,278,825	(792,518)	-62.0%	10,631,874	9,104,905	1,526,969	16.8%
12 Payroll related	963,376	1,328,102	(364,726)	-27.5%	17,091,737	13,403,742	3,687,995	27.5%
13 Maintenance of general plant	(126,037)	312,675	(438,712)	-140.3%	7,175,460	2,610,729	4,564,731	174.8%
14 Depreciation	1,968,320	1,730,049	238,271	13.8%	23,619,840	20,623,384	2,996,456	14.5%
15 Amortization	-	-	-	0.0%	-	-	-	0.0%
16 Provision for doubtful accounts	121,931	88,736	33,195	37.4%	1,463,176	1,064,832	398,344	37.4%
17 Provision for claims	110,109	138,889	(28,780)	-20.7%	1,121,115	997,860	123,255	12.4%
18 Total operating expenses	5,744,959	11,041,159	(5,296,200)	-48.0%	97,114,594	85,639,420	11,475,174	13.4%
19 Operating income (loss)	5,393,110	(1,630,591)	7,023,701	-430.7%	16,003,385	24,228,126	(8,224,741)	-33.9%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	41,359	1,656,848	(1,615,489)	-97.5%	210,259	2,109,401	(1,899,142)	-90.0%
25 Other income	-	164,978	(164,978)	-100.0%	164,979	329,350	(164,371)	-49.9%
26 Interest expense	-	(392,079)	392,079	-100.0%	-	(392,079)	392,079	-100.0%
27 Operating and maintenance grants	-	(149)	149	-100.0%	-	(100)	100	-100.0%
28 Total non-operating revenues	41,359	1,429,598	(1,388,239)	-97.1%	375,238	2,046,572	(1,671,334)	-81.7%
29 Income before capital contributions	5,434,469	(200,993)	5,635,462	-2803.8%	16,378,623	26,274,698	(9,896,075)	-37.7%
30 Capital contributions	2,458,209	1,138,495	1,319,714	115.9%	14,464,008	6,660,759	7,803,249	117.2%
31 Change in net position	7,892,678	937,502	6,955,176	741.9%	30,842,631	32,935,457	(2,092,826)	-6.4%
32 Net position, beginning of year					806,855,738	792,100,836	14,754,902	1.9%
33 Net position, end of year					837,698,369	825,036,293	12,662,076	1.5%



**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**SEWER SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**  
Preliminary December 2018

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%
2 Sewerage service charges and del fees	11,063,540	10,777,991	285,549	2.6%	112,173,969	129,335,888	(17,161,919)	-13.3%
3 Plumbing inspection and license fees	37,199	27,173	10,026	36.9%	290,414	326,081	(35,667)	-10.9%
4 Other revenues	37,330	49,777	(12,447)	-25.0%	653,596	597,321	56,275	9.4%
5 Total operating revenues	11,138,069	10,854,941	283,128	2.6%	113,117,979	130,259,290	(17,141,311)	-13.2%
<b>Operating Expenses:</b>								
6 Power and pumping	1,013	377,143	(376,130)	-99.7%	5,076,995	4,525,714	551,281	12.2%
7 Treatment	917,565	1,173,640	(256,075)	-21.8%	11,194,431	14,083,674	(2,889,243)	-20.5%
8 Transmission and distribution	1,254,243	1,313,740	(59,497)	-4.5%	15,322,010	15,764,885	(442,875)	-2.8%
9 Customer accounts	23,122	232,947	(209,825)	-90.1%	2,401,593	2,795,368	(393,775)	-14.1%
10 Customer service	25,010	220,182	(195,172)	-88.6%	2,016,363	2,642,183	(625,820)	-23.7%
11 Administration and general	486,307	2,290,141	(1,803,834)	-78.8%	10,631,874	27,481,695	(16,849,821)	-61.3%
12 Payroll related	963,376	1,439,379	(476,003)	-33.1%	17,091,737	17,272,543	(180,806)	-1.0%
13 Maintenance of general plant	(126,037)	934,568	(1,060,605)	-113.5%	7,175,460	11,214,813	(4,039,353)	-36.0%
14 Depreciation	1,968,320	1,863,333	104,987	5.6%	23,619,840	22,360,000	1,259,840	5.6%
15 Amortization	-	-	-	0.0%	-	-	-	0.0%
16 Provision for doubtful accounts	121,931	215,560	(93,628)	-43.4%	1,463,176	2,586,718	(1,123,542)	-43.4%
17 Provision for claims	110,109	117,569	(7,460)	-6.3%	1,121,115	1,410,830	(289,715)	-20.5%
18 Total operating expenses	5,744,959	10,178,202	(4,433,243)	-43.6%	97,114,594	122,138,423	(25,023,829)	-20.5%
19 Operating income (loss)	5,393,110	676,739	4,716,371	696.9%	16,003,385	8,120,867	7,882,518	97.1%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	-	-	-	0.0%
21 Three-mill tax	-	-	-	0.0%	-	-	-	0.0%
22 Six-mill tax	-	-	-	0.0%	-	-	-	0.0%
23 Nine-mill tax	-	-	-	0.0%	-	-	-	0.0%
24 Interest income	41,359	38,868	2,491	6.4%	210,259	466,420	(256,161)	-54.9%
25 Other income	-	76,820	(76,820)	-100.0%	164,979	921,843	(756,864)	-82.1%
26 Interest expense	-	-	-	0.0%	-	-	-	0.0%
27 Operating and maintenance grants	-	137,192	(137,192)	-100.0%	-	1,646,300	(1,646,300)	-100.0%
28 Total non-operating revenues	41,359	252,880	(211,521)	-83.6%	375,238	3,034,563	(2,659,325)	-87.6%
29 Income before capital contributions	5,434,469	929,619	4,504,849	484.6%	16,378,623	11,155,430	5,223,193	46.8%
30 Capital contributions	2,458,209	-	2,458,209	0.0%	14,464,008	-	14,464,008	0.0%
31 Change in net position	7,892,678	929,619	6,963,058	749.0%	30,842,631	11,155,430	19,687,201	176.5%
32 Net position, beginning of year					806,855,738	792,100,836	14,754,902	1.9%
33 Net position, end of year					837,698,369	803,256,266	34,442,103	4.3%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**DRAINAGE SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH PRIOR YEAR COMPARISONS**  
Preliminary December 2018

	A	B	C	D	E	F	G	H
	MTD	MTD	MTD	%	YTD	YTD	YTD	%
	Actual	Prior Year	Variance		Actual	Prior Year	Variance	
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%
2 Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%
3 Plumbing inspection and license fees	-	-	-	0.0%	-	-	-	0.0%
4 Other revenues	57,243	4,097	53,146	1297.2%	165,470	1,215,909	(1,050,439)	-86.4%
5 Total operating revenues	57,243	4,097	53,146	1297.2%	165,470	1,215,909	(1,050,439)	-86.4%
<b>Operating Expenses:</b>								
6 Power and pumping	(157,799)	5,458,033	(5,615,832)	-102.9%	23,300,890	25,410,066	(2,109,176)	-8.3%
7 Treatment	-	19,507	(19,507)	-100.0%	-	115,132	(115,132)	-100.0%
8 Transmission and distribution	128,456	71,815	56,641	78.9%	3,833,713	764,963	3,068,750	401.2%
9 Customer accounts	-	663	(663)	-100.0%	25,673	7,178	18,495	257.7%
10 Customer service	-	4,002	(4,002)	-100.0%	51,691	99,228	(47,537)	-47.9%
11 Administration and general	240,623	1,386,286	(1,145,663)	-82.6%	5,211,105	8,040,280	(2,829,175)	-35.2%
12 Payroll related	481,211	557,817	(76,606)	-13.7%	11,413,582	10,304,079	1,109,503	10.8%
13 Maintenance of general plant	(44,338)	986,004	(1,030,342)	-104.5%	4,673,751	7,314,532	(2,640,781)	-36.1%
14 Depreciation	1,967,750	1,755,129	212,621	12.1%	23,613,000	21,243,423	2,369,577	11.2%
15 Amortization	-	-	-	0.0%	-	-	-	0.0%
16 Provision for doubtful accounts	-	-	-	0.0%	-	-	-	0.0%
17 Provision for claims	55,128	124,156	(69,028)	-55.6%	588,811	848,022	(259,211)	-30.6%
18 Total operating expenses	2,671,031	10,363,412	(7,692,381)	-74.2%	72,712,216	74,146,907	(1,434,691)	-1.9%
19 Operating income (loss)	(2,613,788)	(10,359,315)	7,745,527	-74.8%	(72,546,746)	(72,930,998)	384,252	-0.5%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	416	(416)	-100.0%	183	2,735	(2,552)	-93.3%
21 Three-mill tax	-	403,896	(403,896)	-100.0%	15,082,581	15,783,415	(700,834)	-4.4%
22 Six-mill tax	-	229,384	(229,384)	-100.0%	15,795,983	16,336,709	(540,726)	-3.3%
23 Nine-mill tax	-	343,705	(343,705)	-100.0%	23,677,450	24,487,795	(810,345)	-3.3%
24 Interest income	205	96,970	(96,765)	-99.8%	62,678	244,251	(181,573)	-74.3%
25 Other Income	0	-	-	0.0%	-	-	-	0.0%
26 Interest expense	0	(53,523)	53,523	-100.0%	-	(53,523)	53,523	-100.0%
27 Operating and maintenance grants	0	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	205	1,020,848	(1,020,643)	-100.0%	54,618,875	56,801,382	(2,182,507)	-3.8%
29 Income before capital contributions	(2,613,583)	(9,338,467)	6,724,884	-72.0%	(17,927,871)	(16,129,615)	(1,798,256)	11.1%
30 Capital contributions	2,386,159	2,528,628	(142,469)	-5.6%	17,021,535	10,595,974	6,425,561	60.6%
31 Change in net position	(227,424)	(6,809,839)	6,582,415	-96.7%	(906,336)	(5,533,641)	4,627,305	-83.6%
32 Net position, beginning of year					1,106,215,140	1,099,210,875	7,004,265	0.6%
33 Net position, end of year					1,105,308,804	1,093,677,234	11,631,570	1.1%

**SEWERAGE AND WATER BOARD OF NEW ORLEANS**  
**DRAINAGE SYSTEM FUND**  
**STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION**  
**WITH BUDGET COMPARISONS**  
Preliminary December 2018

	A	B	C	D	E	F	G	H
	MTD Actual	MTD Budget	MTD Variance	%	YTD Actual	YTD Budget	YTD Variance	%
<b>Operating revenues:</b>								
1 Sales of water and delinquent fees	-	-	-	0.0%	-	-	-	0.0%
2 Sewerage service charges and del fees	-	-	-	0.0%	-	-	-	0.0%
3 Plumbing inspection and license fees	-	-	-	0.0%	-	-	-	0.0%
4 Other revenues	57,243	-	57,243	100.0%	165,470	-	165,470	100.0%
5 Total operating revenues	57,243	-	57,243	0.0%	165,470	-	165,470	0.0%
<b>Operating Expenses:</b>								
6 Power and pumping	(157,799)	1,583,617	(1,741,416)	-110.0%	23,300,890	19,003,407	4,297,483	22.6%
7 Treatment	-	-	-	0.0%	-	-	-	0.0%
8 Transmission and distribution	128,456	349,727	(221,271)	-63.3%	3,833,713	4,196,729	(363,016)	-8.6%
9 Customer accounts	-	2,494	(2,494)	-100.0%	25,673	29,931	(4,258)	-14.2%
10 Customer service	-	5,531	(5,531)	-100.0%	51,691	66,370	(14,679)	-22.1%
11 Administration and general	240,623	1,062,067	(821,444)	-77.3%	5,211,105	12,744,806	(7,533,701)	-59.1%
12 Payroll related	481,211	766,045	(284,834)	-37.2%	11,413,582	9,192,541	2,221,041	24.2%
13 Maintenance of general plant	(44,338)	735,293	(779,631)	-106.0%	4,673,751	8,823,521	(4,149,770)	-47.0%
14 Depreciation	1,967,750	1,795,833	171,917	9.6%	23,613,000	21,550,000	2,063,000	9.6%
15 Amortization	-	-	-	0.0%	-	-	-	0.0%
16 Provision for doubtful accounts	-	-	-	0.0%	-	-	-	0.0%
17 Provision for claims	55,128	98,639	(43,511)	-44.1%	588,811	1,183,665	(594,854)	-50.3%
18 Total operating expenses	2,671,031	6,399,248	(3,728,217)	-58.3%	72,712,216	76,790,970	(4,078,754)	-5.3%
19 Operating income (loss)	(2,613,788)	(6,399,248)	3,785,460	-59.2%	(72,546,746)	(76,790,970)	4,244,224	-5.5%
<b>Non-operating revenues (expense):</b>								
20 Two-mill tax	-	-	-	0.0%	183	-	183	0.0%
21 Three-mill tax	-	-	-	0.0%	15,082,581	14,829,936	252,645	1.7%
22 Six-mill tax	-	-	-	0.0%	15,795,983	15,661,211	134,772	0.9%
23 Nine-mill tax	-	-	-	0.0%	23,677,450	23,475,190	202,260	0.9%
24 Interest income	205	30,500	(30,295)	-99.3%	62,678	366,000	(303,322)	-82.9%
25 Other Income	-	81,583	(81,583)	-100.0%	-	979,000	(979,000)	-100.0%
26 Interest expense	-	(10,858)	10,858	-100.0%	-	(130,300)	130,300	-100.0%
27 Operating and maintenance grants	-	-	-	0.0%	-	-	-	0.0%
28 Total non-operating revenues	205	101,225	(101,020)	-99.8%	54,618,875	55,181,037	(562,162)	-1.0%
29 Income before capital contributions	(2,613,583)	(6,298,022)	3,684,439	-58.5%	(17,927,871)	(21,609,933)	3,682,062	-17.0%
30 Capital contributions	2,386,159	-	2,386,159	0.0%	17,021,535	-	17,021,535	0.0%
31 Change in net position	(227,424)	(6,298,022)	6,070,598	-96.4%	(906,336)	(21,609,933)	20,703,597	-95.8%
32 Net position, beginning of year					1,106,215,140	1,099,210,875	7,004,265	0.6%
33 Net position, end of year					1,105,308,804	1,077,600,942	27,707,862	2.6%

# Sewerage and Water Board of New Orleans

## Total System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End December 2018

**EUM Attribute:**  
Financial Viability

**Description:** Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
Suppliers and  
Bondholders

**Objective:** Provide adequate cash to pay invoices on a timely basis

**Goal:** Cash balance of at least 180 days of O&M expenses.

**Currently Meeting Goal:** No

**Process Operating Within Control Limits:**  
Yes

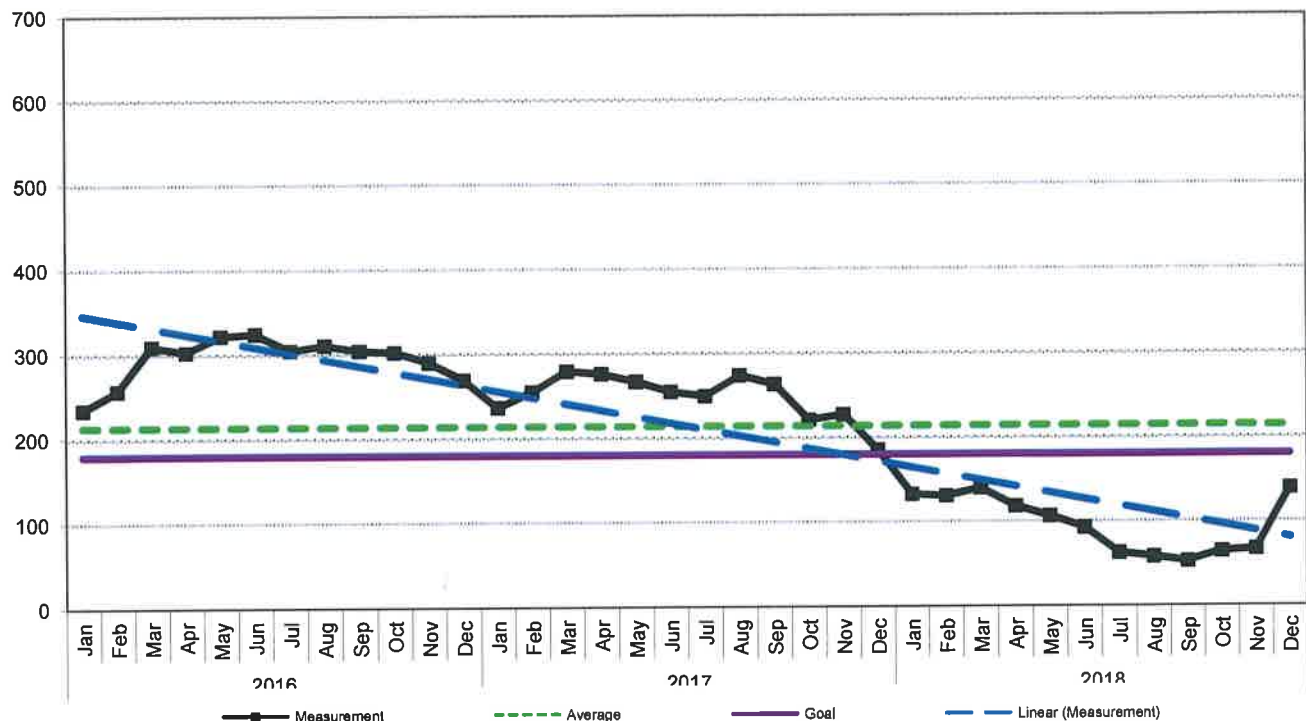
**Trend:** Favorable

### Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans. Note: Reclassification of certain current assets from restricted to unrestricted in October 2013 resulted in higher unrestricted balances.

### Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2016	234.7	257.4	309.3	302.7	321.7	324.2	304.3	310.6	304.1	302.0	289.7	269.0
2017	236.4	255.0	279.2	275.9	266.7	254.8	249.5	273.7	263.4	221.0	227.2	185.1
2018	132.6	130.6	139.6	118.1	106.3	92.9	62.9	58.3	52.9	64.7	67.2	138.8

# Sewerage and Water Board of New Orleans

## Water System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End December 2018

**EUM Attribute:**  
Financial Viability

**Description:** Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
Suppliers and  
Bondholders

**Objective:** Provide adequate cash to pay invoices on a timely basis

**Goal:** Cash balance of at least 180 days of O&M expenses.

**Currently Meeting Goal:** No

**Process Operating Within Control Limits:**  
Yes

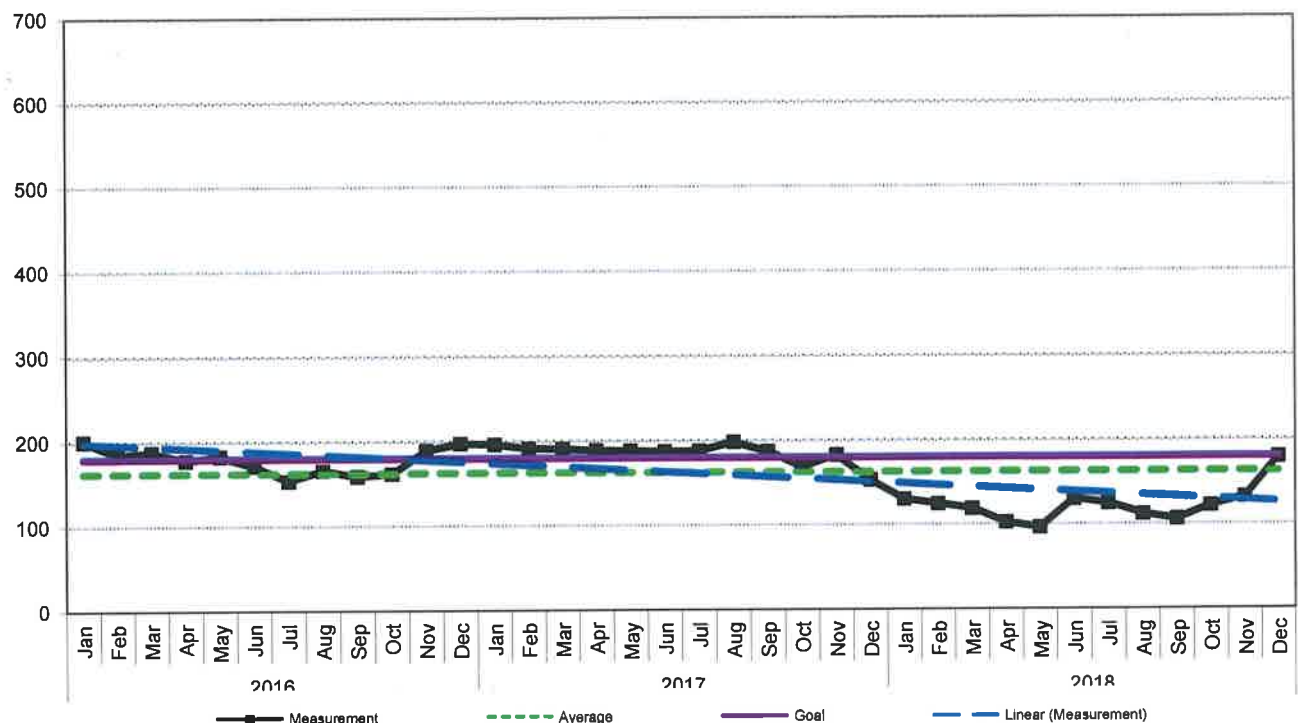
**Trend:** Favorable

### Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans. Note: Reclassification of certain current assets from restricted to unrestricted in October 2013 resulted in higher unrestricted balances.

### Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



**Data Table**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2016	200.6	184.5	187.7	178.0	183.0	171.5	153.5	165.9	158.9	162.2	189.3	197.3
2017	196.2	191.3	190.9	188.7	188.1	187.2	187.8	198.2	187.2	168.8	182.7	153.0
2018	130.1	124.7	119.0	102.4	96.4	130.0	124.7	112.2	106.0	121.7	131.9	179.2

# Sewerage and Water Board of New Orleans

## Sewer System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End December 2018

**EUM Attribute:**  
Financial Viability

**Description:** Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
Suppliers and  
Bondholders

**Objective:** Provide adequate cash to pay invoices on a timely basis

**Goal:** Cash balance of at least 180 days of O&M expenses.

**Currently Meeting Goal:** No

**Process Operating Within Control Limits:**  
Yes

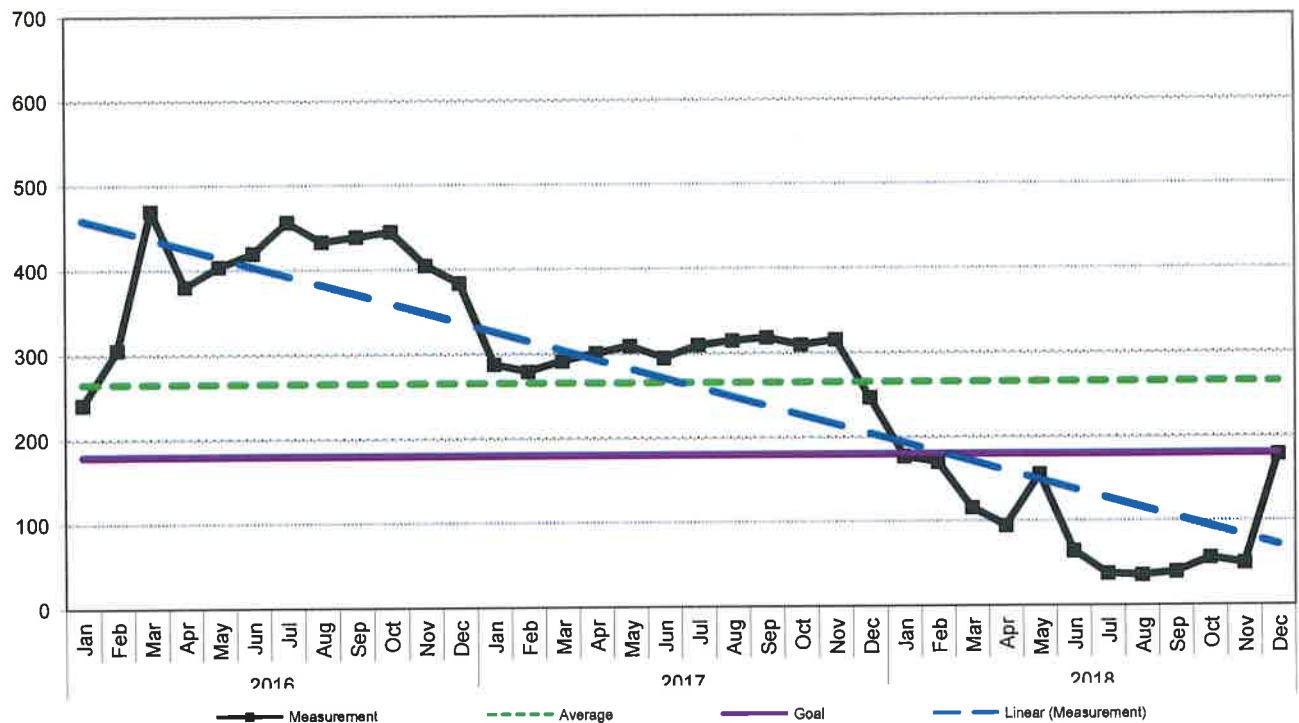
**Trend:** Favorable

### Analysis

Monthly cash balances have remained stable except for repayment of previous inter-system loans. Note: Reclassification of certain current assets from restricted to unrestricted in October 2013 resulted in higher unrestricted balances.

### Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.





# Sewerage and Water Board of New Orleans

## Drainage System Unrestricted Cash and Cash Equivalents in Days of O&M Expenses at Month End December 2018

**EUM Attribute:**  
Financial Viability

**Description:** Establish and maintain an effective balance between long-term debt, assets values, operations and maintenance expenditures, and operating revenues.

**Constituency:**  
Suppliers and  
Bondholders

**Objective:** Provide adequate cash to pay invoices on a timely basis

**Goal:** Cash balance of at least 180 days of O&M expenses.

**Currently Meeting Goal:** No

**Process Operating Within Control Limits:**  
No

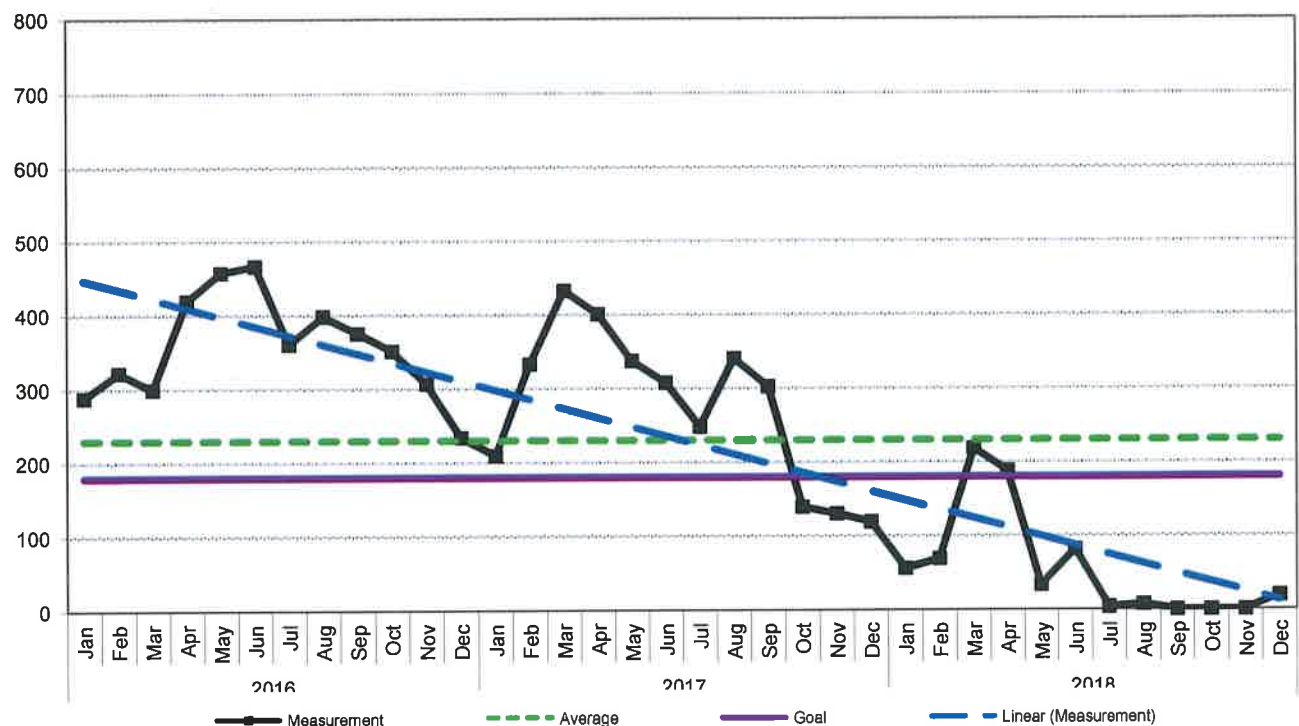
**Trend:** Unfavorable

### Analysis

Monthly cash balances typically increase during the first quarter from property tax collections and then decrease for the remainder of the year. The long-term goal will not be met until a new revenue stream for the drainage system is created and implemented.

### Plans for Improvement

Utilize revenues generated from operations to increase cash balances according to 2011-2020 Financial Plan.



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2016	287.9	321.6	299.4	419.2	457.5	466.6	360.3	398.3	375.3	351.2	306.8	233.7
2017	209.5	333.3	432.7	400.8	337.1	307.5	247.6	340.3	302.4	139.2	130.2	119.1
2018	56.1	69.0	218.1	188.2	33.6	81.6	3.8	7.5	0	0	0	19.0

**Sewerage and Water Board of New Orleans**  
**Comparative Variance Indicators for Financial Results**  
**Through December 2018**

<b>Statement of Revenues, Expenses, and Changes in Net Position with Prior Year Comparisons</b>	<b>Total</b>	<b>Water</b>	<b>Sewer</b>	<b>Drainage</b>
Revenues				
Operating Expenses				
Non-Operating Revenues and Expenses				
Income before Capital Contributions				
<b>Statement of Revenues, Expenses, and Changes in Net Position with Budget Comparisons</b>	<b>Total</b>	<b>Water</b>	<b>Sewer</b>	<b>Drainage</b>
Revenues				
Operating Expenses				
Non-Operating Revenues and Expenses				
Income before Capital Contributions				
<b>Statement of Net Position with Prior Year Comparisons</b>	<b>Total</b>	<b>Water</b>	<b>Sewer</b>	<b>Drainage</b>
Plant, Property, and Equipment				
Restricted Current Assets				
Unrestricted Designated Current Assets				
Unrestricted Undesignated Current Assets				
Net Position				
Long-Term Liabilities				
Current Liabilities from Unrestricted Assets				
Current Liabilities from Restricted Assets				
<b>Statement of Cash Flows with Prior Year Comparisons</b>	<b>Total</b>	<b>Water</b>	<b>Sewer</b>	<b>Drainage</b>
Operating Activities				
Non-Capital Financing Activities				
Capital and Related Financing Activities				
Investing Activities				
Net Increase in Cash				

Green = Favorable Variance

Yellow = Unfavorable Variance / No Action Recommended

Red = Unfavorable Variance / Action Recommended